# Admissions, Discharges and Transitions Policy and SOPs



Lead Director	Date Reviewed	
Claire Champion, Interim Director of Nursing and Quality	February 2023	
Lead Author(s)	Date Drafted	
Georgia Thorpe, Acting Head of Placements	September 2022	
Critical Readers	Date	
Citical Reducts	Date	
Alison Breen, Head of Rehabilitation Therapies	February 2023	
Melanie Burrough, Director of Therapies		
Georgia Thorpe, Acting Head of Placements		
Recommended By	Endorsed Date	
Clinical Governance	February 2023	
Approved By	Ratified Date	
Clinical Governance and Safeguarding Committee	March 2023	
Published Date	Next Review Date	
May 2023	March 2026	

# **Document Change Control**

Version	Status	Description (of changes)	Reviewed by	Reviewed/ Issued Date
0.1	Draft	Review of policy	Alison Breen	Sep 2022
0.2	Draft	Edit responsibilities of therapy section	Melanie Burrough	Feb 2023
1.0	Final	Approved	Denise Matthams	May 2023
1.1	Draft			

### **Contents**

### **Policy**

- 1 Purpose and Objectives
- 2 Scope
- 3 Definitions
- 4 Policy Statement
- 5 Stakeholder Consultation
- 6 Related Policies
- 7 External References and Guidance

### **Standard Operating Procedure (SOP)**

- 1 Roles and Responsibilities
- 2 Process/ Procedure

### **Document Change Control**

### **Appendices**

Appendix 1 - Stakeholder Engagement Checklist

Appendix 2 - CFS process chart

Appendix 3 - School process chart

Appendix 4 - 1:1 needs decision process

Appendix 5 - Transition process

# Policy

### 1 Purpose and Objectives

The purpose of this policy and standard operating procedure is to clearly outline the policy and procedure for all children and young people referred to The Children's Trust for neurorehabilitation, step-down transitional services, short breaks, residential school, school day and nursery pupils.

The objectives of the policy and this procedure are to:

- To ensure an equitable service for all children, young people and their families
- To clearly identify the inclusion and exclusion criteria for each of these services
- Outline clear time scales from the point of referral, through to the discharge or transition of a child or young person from the service
- Ensure all admissions and discharges are safely managed and coordinated
- Ensure the procedure and processes meet the requirements of the NHS England contractual obligations
- Ensure practice is evidence based and placements are carefully considered in line with the best interests of the individual child and family
- To establish clear roles and responsibilities and lines of accountability

Relevant laws and regulations include but are not limited to:

- Comply with the Children's Home Regulations
- CQC regulations
- Ofsted
- NSC guidelines
- NICE guidelines

### 2 Scope

This policy applies to:

- All colleagues across The Children's Trust involved either directly or indirectly in the admissions and discharge processes
- Children, young people and their families referred to or accessing The Children's Trust neurorehabilitation or step-down transitional services (Including international services), The Children's Trust school residential, day and nursery pupils and short breaks services.

### 3 Definitions

Unless otherwise stated, the words or expressions contained in this document shall have the following meaning:

The Charity/ organisation/ means The Children's Trust

TCT

SOP Standard Operating Procedure

Neurorehabilitation NHS England define rehabilitation as a "goal-based process which

reduces the impact of long-term disabling conditions on daily life. Rehabilitation for Neurological conditions is applicable following an acute insult to the central nervous system and in progressive or static

disability".

Step-down/transitional

services

A placement following an acute period of care or for longer term

disability management to enable a child or young person to transition

home or to a residential home/school setting.

Residential school The Children's Trust school children and young people who reside at

The Children's Trust

Discharge The process of transfer of care to an appropriate setting e.g. home,

residential environment.

Transition The process of transfer of care for a young person who resides on the

residential school houses to an appropriate adult setting.

The referrer Healthcare Professional, Case Manager,

The funder Integrated Care Board (ICB), NHS England, Local Authority, Education,

Embassies, Private funders.

RSR Referral Screening Report

Electronic Records Clinical Record Management system

DPM Discharge Planning Meeting

### 4 Policy Statement

The admissions and discharges policy should ensure that children, young people and their families referred to The Children's Trust are able to access our highly specialist neurorehabilitation and long stay services for children and young people with complex needs, in an equitable, safe and efficient way to promote a person centred, collaborative approach to rehabilitation, step-down, short breaks, residential school, day and nursery placements.

This section sets out the organisational rules that help ensure the policy objectives are met.

4.1 equitable service

- 4.2 inclusion and exclusion criteria
- 4.3 A designated panel of professionals will review all enquiries and referrals and consider whether an assessment of needs is appropriate
- 4.4 safely managed and coordinated- the placements team purpose
- 4.5 contracts and regulators
- 4.6 best interests of the child/family

### 5 Stakeholder Consultation

Appendix 1 details the stakeholders who were consulted in the development of this policy

### 6 Related Policies and Procedures

The following policies and procedures stated below support the effective application of this policy and SOP:

- Safeguarding policy
- Equality and diversity policy.
- Use of interpreting services policy

### 7 External References and Guidance

The following external resources and guidance were consulted in drafting this policy and SOP:

- NHS Standard Contracts for Paediatric Neurorehabilitation and Contract for Neurorehabilitation (all ages).
- Ofsted Strategy 2022-27 published April 2022.
- SEN code of Practice 2022

# Standard Operating Procedures (SOP)

# 1 Roles and responsibilities

### Medical Director/Medical team

The Medical Director & Consultant in Paediatric Neurodisability is responsible for:

- Clinically Lead on the NHS & ICB Contracts for rehabilitation & neurodisability care (as defined in the standard contract)
- Lead on the medical management for all children and young people accessing The Children's Trust services including from referral through to discharge or transition.
- Mandatory response to all referrals.
- o To ensure admissions, transitions and discharges are safe from a medical perspective.
- To ensure medical staffing levels are safe to enable admission planning

### Director of Nursing and Quality/Head of Nursing and Care

The Director of Nursing and Quality is responsible for:

- Lead on nursing and care needs for all children and young people accessing The Children's Trust services
- To provide senior leadership oversight for the admissions process and bed management in liaison with the placements team and the Medical Director and Director of Therapy as necessary.
- o To ensure nursing and care staffing levels are safe to enable admission planning
- To ensure appropriate nursing related equipment is in situ for admission, transition and discharge planning and delegate as necessary.
- Head of nursing to ensure Ofsted, CQC standards and other regulatory requirements are met.
- Mandatory response to all referrals.

### Director of Therapies/Therapy Leads (rehab and school)/Head of Psychological Therapies

The Director of Therapy is responsible for:

- Lead on therapy assessment, needs and therapeutic service delivery for all children and young people accessing The Children's Trust.
- To provide senior leadership from therapy and psychological services for the admission, discharge and transition process.
- o To ensure therapy equipment required around admission, discharges and transitions is in situ when essential and appropriate assessments take place, ensuring safety.

- o Ensure referrals to community services are in place in a timely manner to prepare for discharge.
- To ensure therapy and psychology staffing levels appropriate to meet the needs of the children and young people, benchmarking this against contractual obligations.
- To ensure children and young people have access to appropriate psychological services including at assessment stage.
- Respond to referrals and pre-screen requests.

### **Director of Education/Headteacher**

The Director of Education is responsible for:

- Responsible for educational assessment, need and if provision can be met for all children and young people accessing The Children's Trust school residential, day and nursery. (Not including those young people accessing neurorehabilitation, step down, short breaks or international services who access Surrey Teaching Centre).
- To respond to TCT school referrals (mandatory).
- To provide senior leadership for the education aspect of the admissions and transitions processes.

### The Head of Placements/Placements team

The Head of Placements is responsible for:

- Responsible for managing placements across The Children's Trust Services
- Ensure placements processes and policy is followed to ensure equity across access to all services
- Act as a central point of contact for young people and their families to manage the placement from enquiry/referral through to discharge or transition.
- To link the clinical, business, contracts and finance aspects of placement management
- To provide clinical leadership for the referral and assessment processes.
- Ensure appropriate contracts are in place

# **Nurse Matron/House Managers:**

 Support the Head of Nursing to ensure appropriate staffing is in place for the needs of the child or young person.

### **Safeguarding Lead Nurse:**

 Ensure safeguarding processes are vigilantly followed from Enquiry/Referral through to discharge or transition including following the TCT safeguarding policy and reporting to external agencies as required.

### **Infection Control Lead Nurse:**

• To ensure infection control needs are addressed for all children and young people accessing TCT including following up information prior to admission.

# 2 [Process/ Procedure]

- Refer to SOP for neurorehabilitation, step down and international placements
- Refer to SOP for TCT school
- Refer to SOP for short breaks

# Appendix 1 – Stakeholder Engagement Checklist

Review and complete the following checklist to indicate which stakeholders were consulted in the development of this policy.

#	Question	Yes/ No	Stakeholder(s) to be consulted
1	Is there a statutory requirement to have in place this particular policy/ does the policy	N/A	Audit, Risk and Governance team
	need to comply with detailed legislation?		
2	Is implementation of the policy (or any	N/A	Head of IT
	element of it) dependent on the use of new	-	
	or existing information technology?		
3	Does implementation of the policy (or any	N/A	Head of Estates
	element of it) place any demands on/ or		
	affect the activities of the Estates and		
	Facilities teams (e.g. does it impact the		
	provision or maintenance of premises,		
	equipment, vehicles or other TCT assets)?		
4	Does implementation of the policy or any	N/A	Data Protection Officer
	element of it involve/ impact the processing		
	of personal data?		
5	Does implementation of the policy require	N/A	Finance Director
	significant unbudgeted operational or capital		
	expenditure?	21/2	D
6	Does implementation of the policy (or any	N/A	Relevant, impacted OLT members
	element of it) directly or indirectly impact on		
	the delivery of services / activities in other		
	areas of the organisation? E.g. a policy written by a clinical lead in CF&S might		
	impact on the delivery of care for CYP		
	attending the School.		
7	Is there a need to consider Health and Safety	N/A	Health and Safety Manager
′	or potential environmental impacts in	14//	Treater and safety Manager
	developing and implementing the policy?		
8	Have you consulted with a representative of	N/A	
	those who will be directly impacted by the	'','	
	policy?		
9	Is there a need to consider Equity, Diversity	N/A	EDI Lead
	and Inclusion in developing and		
	implementing the policy?		
10	Is there a need to consider sustainability and	N/A	Lead for Responsible Organisation
	potential environmental impacts in		
	developing and implementing the policy?		
11	Please detail any other stakeholder groups	Yes	Director of Nursing and Quality, Director of
	consulted, if applicable.		Therapy and Director of Education