Tadworth Court, Tadworth Surrey KT20 5RU

thechildrenstrust.org.uk

The Children's Trust School (URN 134902)

Self- Evaluation (SEF) & Development priorities

April 2023 / 24 (updated January 2024)

School Leadership & Governance promotes the overall education, health, therapy and wellbeing of each child. This is the basis for the continued, relentless focus and drive on making necessary improvements for learners and staff.

We achieve and evidence evolving developments and their impact through the robust school development plan, aligned to budget, and reviewed through school self-evaluation.



Self- Evaluation (SEF)

School Mission - To support children to live the best life possible achieving excellence in Education, Health, Therapy and Care.

Curriculum statement – Where curriculum and meaningful learning meet

School Vision - The Children's Trust School will be a growth orientated, National Centre of Excellence for children & their families - in all environments promoting innovative, researched best practises through visionary, integrated EHTC.

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REGISTRATION / NOR:	COMMISSIONING AUTHROITIES:			
 Non-maintained, day, Special School for 44 young people aged 2-19 Appropriate authority: - Board of Trustees Headteacher: - Launa Randles Chair of Trust: - Stephen Flanagan Website: - thechildrenstrust.org.uk/school Currently 39 pupils (37 FTE – split placement in nursery between 2 children) - 11 day and 28 residential (co-located children's homes) 21 girls and 18 boys 	 18 LAs across SE England with Individual Pupil Agreements (IPAs) and contracts being tripartite funded. Local Authority: - Surrey 			nents (IPAs) and most
PUPIL PRIMARY NEEDS / SUPPORT:	PUPIL ETHNICITY / DIVERSITY:			
All pupils have complex Education Health Therapy and Care (EHTC) needs				
resulting in multiple barriers to learning.	CATEGORISATION		NUMBER Ethnicity	
 All pupils have EHCPs and require additional support and specialist interventions 	CATEGORISATION	NOWIBER	Code	
 Learners are categorised PMLD with primary needs including complex 	White English	24	WENG	
medical and health issues including palliative, life limiting and degenerative conditions, communication and interaction, cognition and learning, physical	Other White British	1	WOWB	
and sensory, social and emotional needs.	White Other	3	WOTW	
Pupils are working at early developmental levels previously described as between P1(i) and P3 (ii) and we assess them as falling into three key developmental areas, Pre-Intentional, Intentional, Formal and concrete.	White European	1	WEUR	

•	5/39 funded with educational 1-1s
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- 20/39 with health 1-1s
- All pupils require daily and sessional interventions and support from education, health, therapy and care

The school does support further children and families, includes.

- 7 families attending our weekly Parent & toddler playgroup TADDIES
- Rehab CYP attending Sounds of Intent music sessions 22/23 -x 27 students 23/24 x13

International students 21/22 x1 22/23x1 23/24 1

White Eastern European	1	WEEU
Black and any other ethnic group	5	MBOE
Latin/South/ Central American	1	OLAM
Other ethnic group	1 due January 24	OOEG
Other Pakistani	1	AOPK
Black Somali	1	BSOM
Black other	1	BOTB
Gypsy Roma	0	WROM

CONTEXT - The school's specific context cont/d

SAFEGUARDING:		STAFFING:	
		The age profile of the current staff grou	ıp is 21-67.
Area	Number of		
	pupils	Area	Number of staff
PPG	14	Early career Teachers (ECT)	0
FSM		Teachers	8
Families receiving external Early help	0	School Management Team HT/DH/RCL/PETAL	1/1/1/1
CiN (Child in Need)	4		
Section 31	9	Senior Specialist Teaching Assistants	3
Section 20	19	Specialist Teaching Assistants (3	18 -1
Section 38	1	Education 1-1	5
Dual registered	0	Health care support assistants	20
Excluded in last academic yr	0	Nursing (Band 7)	1
Supported in a managed move	1		▲

LADO referrals / consultation 0 /1	Nursing (Band 6)	1		
	Nurse apprentice	1		
The school is an inclusive setting and does not separate children based on any	Therapy OT / PT / MT / SLT/ MDT	3/2.4/2.6/1/2.6/1/0.8	-	
protected characteristics.	Techs/ HPS/ moving and Handling			
	Therapy vacancy OT/PT/MT/SLT /	0/1.2/0/2/0/0		
	MDT tech/HPS			
	Bank staff	2		
	Admin support	2		
	Agency staff	0		
	Sounds of Intent practitioners	2		
	Special Yoga practitioners	2	There is	
	Lunchtime Lead	1		
	additionally onsite and available to school:			
	TCT contracted speciality Doctors	s, consultants and respiratory		
	physiotherapists. They answer emergency crash bleeps.Clinical moving and handling advisor			
	Assistive technology leads			
	 On site clinics – vision, orthotics, ophthalmology, audiology. Play Team services. 			
	TCT School does not use any agency for child facing roles.			
	We have 0 teachers / staff who cannot be they are subject to capability procedures		example, if	

Infection Prevention & Control COVID-19/FLU

SPECIFIC RISKS / CHALLENGES:

- COVID-19 and its variants / seasonal flu pose / virus extremely high risk to the lives of our pupils.
- Most children were identified by their consultants as 'clinical extremely vulnerable' (CEV) and individually shielded. From March 2020 to May 2022) staff could not cross class/residential bubbles. 5 CEV day pupils remained at home, 6 day came into school with 2 needing individual rooms and staff, 22 residential pupils shielded in individual rooms across 5 buildings.

- Maintaining the quality of education and quality of life via a blended / remote / virtual approach/means
- Balancing the need for interventions to maintain education, health, therapy and care to close contact. e.g. clinics, aquatherapy, rebound therapy.
- Staff management ensuring adequate number with full competencies
- Staff wellbeing During COVID and other identified periods staff in full/part PPE all day, does place significant strain on the staff wellbeing. Staff did experience levels of reactive fatigue.

STRENGTHS:

- A Major Incident Team (MIT) was established and met to mitigate risks
- COVID Operational Guidance was implemented and updated as per guidance
- A PPE and Testing regime was put into place (staff and children)
- Staff wellbeing plan implemented
- 2020 (COVID) pupils were immediately grouped into day / residential house class groups and staff allocated to 1 class 'bubble'.
- Lockdown 1 / 2 all residential pupils had education delivered on school houses E: planning / pupils records
- A virtual learning lead was established for day pupils at home home learning packs were developed and transported to individuals
- Virtual learning offer was established for all pupils on houses shielding E: Home Learning Policy
- Blended learning was introduced gradually when possible for all pupils COVID Operational Guidance was recognised by Surrey CC and other LAs as an example of good practice.
- Staff recognised and responded to the regression of CYP emotional and mental health needs happiness profile implemented.
- Recovery and reconnection strategy Training has been provided to the staff team around the theory, practice and key elements of a Recovery Curriculum that focused on mental health, wellbeing and re-connection. E: COVID operational Guidance Version 10
- Staff resilience and total dedication to keeping themselves safe, to keep children safe, was commendable E: staff survey November 2022
- First school in Surrey to secure staff COVID vaccines. Vaccination program in place for school children.
- Autumn 2022 and 2023 booster and flu vaccine provided to all TCT staff / children.
- roadmap 'out of covid' completed E: Project Plan 2022/23
- Reinstated Key Stage class groups from May 2022 E: Project Plan 2022/23
- May 23 6 week planned transition to new Key Stage classes. E. Project Planner 23/24

IMPACT:

- Successful planning ensured that the School remained open and operational to all pupils through all lockdowns (bar 1 day for 1 class group) across 39 weeks term time and our 9 week enrichment programme. E: daily allocation 2020-21 / attendance
- Effective COVID/isolation planning strategies being consistently implemented ensured pupils' protection from transmission.
- School offered placements to Surrey pupils whose provision had closed E: daily allocation 2020-21
- Through COVID lockdown best endeavors were implemented to fulfill EHCPs E: annual review report & minutes
- Pupil wellbeing maintained E: annual review report & minutes / happiness APIES / attendance
- Pupil progress data indicated that pupils continued to make progress
- Identified role 0.6 senior mental health & PBS school lead E: JD for Senior Mental Health Lead

- Nurse team strengthened Permanent lead school nurse with PGcert in Education & HealthCare.
- Home learning policy 2023 updated to meet learning need of isolating children/residential house
- Ongoing upward trend in whole school attendance % (22/23 = 82.4%) contributing factors school vaccination / lead nurse usage of medical suite

NEXT:

• CPD development for school nurse team, including MA studies within Education & Healthcare.

OVERALL SCHOOL EFFECTIVENESS

GRADE: Outstanding

PROGRESS SINCE LAST Graded INSPECTION 2017 / Ungraded Inspection 2022 CONTEXT:

- In 2016 the newly appointed leadership team inherited a School rated Requires Improvement (RI)
- In May 2017 under section 5 of the Education Act 2005– rated 'good with outstanding leadership and management' with 4 named recommendations.
- In November 2022 under section 8 of the Education Act 2005: The school remains 'good' but there is sufficient evidence to suggest that it may have been judged 'out-standing' in a graded inspection.
- 2022/23 school to address the 1 named recommendation to embed happiness & well-being profiles and resources.
- 2023/24 under section 5 of the Education Act 2005– rated outstanding

Actions Completed	Evidence
Build on quality of	Introduced Rochford Review
teaching, learning &	 Developed adult engagement scale - 'supportive qualities' of staff
assessment	• Year on year increase in training budget – 2023 training regarded as essential within the financial recovery plan.
	Management and staff restructure of therapy - Head of Therapy School appointed, increase skill mix and specialisms, introduction of a
	multi-tiered approach (universal, targeted and specialist offer), AAC team developed, specialists in respiratory physiotherapy, dysphagia,
	movement disorders, upper limb management, splinting, clinical moving and handling advisor and supporting children and young people
	with prolonged disorders of consciousness. Increased clinical & research skills
	Relocation of therapy team to residential houses
	 Expanded specialisms – special yoga, music
	Introduction of total communication approach
	 Introduction of integrated supervision approach to support improvement in quality of teaching, learning and good practice – as well as supporting staff wellbeing.
	 Introduced happiness and wellbeing profile based on the PERMA model of Quality of Life.
	Increased research, publications and contribution at conferences
	 Waking day curriculum project (on pause) – re-word 'education outside of school hours'
	INSET (Feb 23) to promote knowledge exchange from peer visits, to encourage continuous improvement in delivery of education
	Revitalised our 2023 curriculum guidance 'where curriculum meets meaningful learning'
	Regularly review and adapt the teaching and learning articulation strategies based on feedback, emerging educational trends, and the
	evolving needs of students and staff. Enhance the way all staff communicate and demonstrate what children are learning.
Develop expertise in	 Developed an outward facing school - external validation of judgements - School improvement partnerships
PMLD	OCN L2/L3 training as standard
	Core training competencies established
	 Internal and external visits encouraged of peers / like providers
	Developed Core & Essential service standards for PMLD.
	 Published PMLD link 'Meaningful Time' & 'The importance of music education at The Children's Trust School'
	Presentation at Raising the Bar conference
	 Integrated team approach to subject leadership to define and develop for Intent, Implementation and Impact of our curriculum
	Home working projects to research into curriculum practice.
	 Music & Yoga facilitated learning workshops at the Richard Hirstwood Sensory Festivals & Joanna Grace Sensory Project
	• Leading across Challenge Partner peer review with area of excellence recognised being 'personal development opportunities that develop
	cultural capital for children with complex and multiple barriers'
	Nominated & shortlisted for NASS breaking barrier award for accessible art education at The Children's Trust school.
	Silver winner of The Pearson National Award Teaching Award 2021 for excellence in special needs education.

	Nomination of Senior STA for The Pearson National Award 2023 for the category unsung hero
Developing staff under-	 Governors regularly attending school council.
standing of Trustees roles	
in strategic development	Governors and Trustees welcomed back into school for monitoring visits.
	Governors and Trustees joined Subject Specialist groups to contribute towards School Development Plan
	Governors supporting specific projects – PETAL leadership / Senior Mental Health Lead / MUSST
	Attendance at events – INSET / Art festival / pupil achievement
	July 2023 onsite Board visit to school
Trustees to sustain their	Supported restructure – class structuring / aligning to national pay scales / term times / enrichment
level of support for senior	Support £110K spend on environment
leaders and staff through	 Supported therapy restructure and increased staff skills
effective strategic plan-	Support development of Taddies
ning	 Support development of EYFS nursery Tadworth Tots & 275K fundraising allocation / annum
	 Support use of external provider Great Waves – as required
	 Support development of new build – allocated £1 million to design phase to stage 3c – currently on long term hold.
	Supported Positive Behaviour Support
	 Supported key roles PETAL / Senior Mental Health Lead / 4 UP scale teachers
	Supported COVID-19 planning to remain open
	 Supported existing school leadership to take school forward – January 2023
	 Supporting school through organisation financial recovery plan 2023 – underpinned by Charity Bank
The successful happiness	 PSWHEB embed happiness and wellbeing profiles with the accompanying bags of resources (or equivalent).
and well-being profiles	 Happiness bags (or equivalent) is the focus for PP/budget spend.
and accompanying bags	 November 2022 12 CYP with happiness profile & bag November 12 / March 15 / July 35
of resources have not yet	 June 2023 growing impact of 'happiness profile/bag' presented at Educational Governance Committee
been introduced across	 Lunchtime enrichment offer includes 'wellbeing & happiness bag' club.
the whole school. This	• All CYP but one has a happiness bag created – there have since been three new starters that, once baselined and staff know CYP better, a
means that, currently,	happiness profile and bag will be created for and with them.
only around a third of pu-	• Happiness library in process – a library of commonly used items that young people can choose from to update their bags.
pils benefit from these.	Happiness profiles to be added to individual ECR.
Leaders should ensure	
that this strategy is intro-	
duced for all pupils and	
embedded across the	
school.	

LEADERSHIP & MANAGEMENT STRENGTHS SINCE PREVIOUS INSPECTION

Evidence within table

LEADERSHIP:

- TCT School recognises leaders at all levels. All staff are considered 'leaders and leaders of learning' so all pupils benefit from effective teaching and consistent expectations. There is a focus on the education provided by the school.
- The Director of Education / School was awarded Pearson National Teaching Award 2021 for transformation of SEND provision
- Continuing professional development is aligned to the curriculum with focus on developing subject specialisms Our MUSST principle aims to continually develop content knowledge over time

GRADE:

OUTSTANDING

- Leaders at a variety of levels across the school seek to engage stakeholders views to support pupils education and the way that we work.
- Leaders proactively supports full engagement with the family, we recognise the essential knowledge and support of those people who know their young person best.
- There is a relentless drive to develop and strengthen the quality of workforce
- There is a focus of continual improvement towards the school vision and mission which is now recognised organisation wide. Organisational strategy now reflects the schools' ambitions and is supporting the steps towards a National Centre of Excellence.
- From January 2023, our Director of Therapies (and Education) representing school TCT organisation at SLT level, with the Head of School assuming the role of Headteacher.
- In the July 2023 staff survey feedback, 9/12 statements garnered over 80% positive scores, highlighting areas of exceptional satisfaction with 'Your Line Manager' and School management
- The nationally recognised career and professional frameworks NPQEL/NPQH/NPQSL/Generation 6 play a pivotal role in enhancing the leading knowledge, building capacity, and supporting succession planning for the senior staff in schools

SCHOOL DEVELOPMENT:

- School Leadership promotes the overall education, health and wellbeing of each child. The school mission To support children to live the best life possible achieving excellence in EHTC is the basis for the continued, relentless focus and drive on making necessary improvements for learners and staff. A School Evaluation Journey captures progress of the School since January 2016.
- March 2021 all staff were involved in the review and update of school mission and vision with an aligned aim to broaden the work of the school to begin to develop as a Centre of Excellence.
- March 2023 the mission/vision has been reviewed and acknowledges our curriculum as a strength.
- An MDT approach increased subject development, to school development planning, The strong school developments now influence broader organisational strategy

- Altering SDP planning from an academic to financial year has ensured school can access budgets of central services broadening the understanding and integration of the school and Trust
- Created MUSST (Making Us Subject Speialised Teams) principle to actively engage all staff in school development. 2023 staff survey 96.2% of staff agreed that their line manager encourages them to work as a team.
- Since 2021 Project Plan monitor SDP priority projects in manageable steps.

SAFEGAURDING:

- Is effective and checked with external validation with safeguarding policies to ensure statutory guidance on safeguarding is met.
- There is a culture of Safeguarding from Board to floor with teams working together across organisational and professional boundaries to ensure risks are minimised, well managed and children are protected from harm and abuse in a modern Britain.
- All staff work within a positive culture and ethos where safeguarding is an important part of everyday life
- There is robust and ongoing safeguarding training to ensure staff awareness and as a result staff are confident and well-trained reporting concerns and incidents with key learning being a feature to then support the rest of the school.
- The lead DSL and deputies are effective and incident reporting and allegations are taken seriously, recorded and dealt with swiftly and appropriately ensuring children are not left or at risk of harm.
- Manage safeguarding incidents or allegations taking appropriate action to safeguard children
- Have a clear systems and processes for identifying pupils and families who may need early help and makes external referrals when required
- Manage safe recruitment and allegations about adults who may be a risk to children, pupils, students and vulnerable adults

GOVERNANCE:

- Since 2016 there has been a strong continued drive and relentless focus for improvement by Trustees, Governors, School leadership and all school staff. The school has continued within the Trust to raise its profile and have greater collegiality, collaboration and connectivity across all teams on the site. Trustees with educational backgrounds now provide support and assurance to the Trustees and sit on Board and Educational Governance with the Director of Education representing at Board and committees.
- Trustees and Governors evaluate and judge through formal and informal in person visits In 2017/18 16 visits, 2018/19 26 visits, 2019/20 37 visits, 2020/21 17 virtual 1F2F. 2021/22 19 visits (virtual & F2F) 22/23 16 (from 1/9/22 to December 23)
- Trustee visibility raised with onsite Board visits (July 23 drop into classrooms)
- Trustees and Governors provide confident, strategic leadership, create robust accountability, oversight and assurance for educational and financial performance. They are aligned and championing the school's vision, ethos and strategic direction to be a National Centre of Excellence.
- Trustees and Governors hold school leaders to account for the educational and staff performance.
- leadership and management including Governors and Trustees ensure that the education that the school provides has a positive impact on all its pupils
- all leaders' leaders are focussed on the education provided by the school with coherence and consistency across the school so that pupils benefit from effective teaching and high expectations of all pupils as a result the school is delivering better teaching and outcome for pupils
- A participation agenda seeks to engage parents thoughtfully and positively and supports pupils' education i.e., ClassDojo

PEOPLE:

- Stable and skilled workforce able to meet pupils complex needs
- Leaders take into account the workload and well-being of their staff
- There is a continued drive to develop and strengthening the quality of the workforce
- Leadership at all levels promotes trust between colleagues and values their voice and input.
- Are supported to continually develop.

Completed Actions 2022/2023	Evidence Journey of the SEF (2016 – 2023) – Leadership & Management	Impact	Next steps 2023/2024
Maintain NOR against budget	Marketing development Plan (held by SA) completed Key account management plan (held by SA) created – tier approach completed. Admissions and transitions (held by placement team) meetings embedded Core business review (held by SA TG & GT) embedded at SLT and Board Compliance check (held by EL & DH) on website policies / key information & policies. School social media channels launched (March 2023) December 23 157 followers on FB/ 501 X (formally Twitter) Launch of new school website (November 2023)	2021/22 budgeted 27 residential / 10 day – target maintained 2022/23 budgeted 29 residential / 10 day – target maintained 2023/24 budgeted 29 residential / 10 day – ongoing Sustainability of income achieved. The enhancement of the school website includes strategically designed navigation pathways, resulting in streamlined user experiences and reinforcing marketing efforts.	Continue with the build and launch of all website pages Continue with development of school social media channels
Continue to develop leadership at all levels towards a Transdisciplinary service model	Aim 3 identified as part of the organisational strategy – Hope & Ambition strategy Waking Day project scope organisation in paused position – school following action through extension of school/residential club offer.	The school vision and mission is recognised / supported by the organisation, Directors and Trustees Scoping documents provide evidence-based research to underpin change in service delivery model	Implement and monitor learning outside of school day (clubs) and identify further developments. Focus for autumn 2023

Maintain a safe service – infection /	COVID operational guidance / outbreak management planning	School remained open and maintained a safe service throughout COVID	
On long term hold.			
Gain planning permission for a new build that will be physically responsive to the needs of the CYP and the new service delivery model.	Full stakeholder engagement to develop and complete to RIBA Stage 3 Decant strategy completed. Planning permission granted – Feb 2022 – stands for 3 yrsDfE condition survey (undertaken June 2023) verbally note school in good condition – await report & action plan School environment improvements 2023 Perimeter lights (derived from school council request)	Stakeholders including children have input to the design – there is awareness across the organisation of the intention to develop and buy in. The school continues to be physically responsive, for the needs of children and staff. With perimeter school lights children & staff are safe in darker months.	On long term hold Maintain awareness to SLT/EGC the timeframe of planning permission.
	Director of Therapies in post (representing school at SLT level) Amended Annual review report Goals / Targets locate on ECR	sessions aligned with their interests and provide further social interaction. Therapy and education goal review meetings set up 6 weeks before annual review to review goals and ensure goals are collaborative	Education and therapy goal processes to be reviewed start date - autumn term 2023 Compliance manager TC working with therapy KB to refine section 10 timetable and goals care plan
	2023 project planner (review and scope held by MH and KB) extension of TCT school Club offer – January 2024 consisting of 29	TCT organisation restructure has influenced the methods of delivery and the rate of change Expanding the school club offerings provides an increase in children numbers with opportunities to participate in	Change term from waking day to 'education outside of school day' Extension of club offer £

Prevention & Control	 Planned 6-week transition from bubble to Key Stage teaching (April 2022 – May 2022) Minimised class changes until June 23. Planned 6-week transition for new Key Stage groups (April– June 23) Home learning blended approach to learning used with outbreaks of COVID/isolation on schoolhouses, E: website and policy 	Children, family & staff experienced a meaningful, safe transition from key stage class groupings. Provide learning & development across contexts of environment & peer.	
Safeguarding	 NSPCC audit (completed by external SG consultant – Stella) Surrey Partnership Safeguarding Audit Section 175 (moderated by Narindar Ghosal Education Safeguarding Advisor) June 2022 Established internal moderation of SG practice undertaken by the nominated safeguard governor (DM / VB / current TB) KCSIE audit October 2021 & September 2023 (completed by external SG consultant – Carolyn Eyre) 	Embedded safeguard processes that are externally/inter- nally scrutinised validate safe practise In completing the SG PROJECT SCOPE concerns/issues are addressed within an effective, honest, and transparent process. All policies & SOPs reflect best practice and clear escala- tion procedure Practice informs training / training ensures best practice Staff able to articulate& show their safeguarding knowledge individual Effective safeguarding via manageable DDSL workload /supervision / training / empowers / support / builds resil- ience	Strengthen quality and effective supervision through an integrated model of supervision

inputCEO and 1 Governor attend monthly school council and meetings per half term.ef18 governor attendees to the virtual 'scrutiny, challenge, support' platform –on key developments i.e. multi-tiered therapy / pupil progress & outcomes /pupil voice / out- comes for looked after children / 'Transitioning into adult life' information /RSE curriculum & resourceThe	Representation from governance engage safely and effectively with learners and others from the school community, including parent. Those in governance understand/support/challenge the ongoing developments in school. Includes effective use of resource / training / new initiatives Visibility of Trustees/Governors strengthens support for senior leaders and staff.	Facilitate at least annual Governor / Trustee 'away day' Gov / Trustee annual skill audit to be undertaken and feed into planning / training Set date for annual hosting of a Trustee / SLT Board (school hall) Governor input to Challenge Partner review
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	Trustees (Board level) have been presented with school- based case studies, research, SDP developments, onsite visits (board agenda item July 2023) Nominated Safeguarding Governor attends school Safeguard monitoring platform / with lead DSL (Minutes) Virtual EGC / committees (reports and minutes)		
Enhance the teaching of the curriculum through staff CPD	Embedded the PETAL training lead Member of The National College ACCESS staff training Quality INSET (led by senior/middle & across site represen- tation) Liminal Leader Training Integrated Supervision educational/safeguarding Staff supported to complete professional qualifications MA MSI / NNEB / QTLS / BA in early years education / SOI Senior staff supported through NPQML (LR & MH com- pleted) NPQSL (PC to start Oct 2023) NPQEL (LR to start Oct 2023) Leader for Impact generation 6 (ST to start 2023)	Commitment to our Continuous Professional Development Training structure has been strengthened by the addition of PETAL & by becoming members of The National College member Staff knowledge/skill is recognised with CPD chosen to further develop Teaching structure has been strengthened by the developments in gaining professional qualifications Generated income from NPQ (£200 grant per person) Royal Opera House Generation 6 impacts for leaders has raised PMLD awareness and school profile to national level.	Across site staff will be guided & trained to ensure every learner can access staff who are responsive and enabling of their learning needs Continue with MA / BA / QTLS / NPQ / generation 6 £
Enhance school digital media	School website TCT social channels School social media channels launched (March 2023) Sep- tember 23 157 followers on FB/ 247 X (formally Twitter) Class DOJO	An effective tool to improve communication, engage parents, market its strengths, build a solid, trusting reputation. Effectively demonstrate the outstanding quality of education.	Complete the upgrade school website Continue to grow the dedicated school social channels.

QUALITY OF EDUCATION

GRADE: OUTSTANDING

E: Journey of the SEF (2016 – 2023) Quality of Education

INTENT STRENGTHS (Our setting's agreed way of working, its aims in helping children develop and learn):

- We intend learners to develop communication skills, relevant and purposeful functional skills, a sense of agency and control, have opportunities to be socially active, participate in school, local and community life, to be safe, healthy and well and we advocate providing the best possible quality of life. E: communication register / CLL targets / outcome annual (AR) report / DOJO / visit school
- To have high ambition for all pupils across all subjects E: planning / MUSST / OFSTED report 2022/visit school
- Be rooted in the solid consensus that all children (despite their multiple barriers to learning) can acquire knowledge and skills through a broad, balanced, sequential curriculum. E: latest version curriculum / 2023 guidance / SEND information
- To have a curriculum fit for our pupils, derived from a research model which continually evolves ie -is responsive to new external research and to be part of a network of schools across the country which provides information to future developments of the curriculum.
- To implement a relevant, strong and effective framework that supports progression from pre intentional to formal / concrete stages of learning ie early developers to those who develop and emerge as more cognitively able.
- To understand and deliver consistent, high quality teaching and learning with a collective understanding of all staff being 'leaders of learning' E: Pupil Charter & supportive qualities, 2023 INSET
- To value and plan a collaborative and integrated approach across EHTC which also shape curriculum developments .
- To use enrichment opportunities and the arts ensures high level of engagement in the curriculum to support learners to flourish and provides cultural capital. E: enrichment planning & impact display, challenge partners, accessible art open days
- To plan for the SDPs key actions for continual development towards the mission and vision statements. E: Project Planner

IMPLEMENTATION STRENGTHS (How we teach, how we interact and what we do every day to help pupils make progress / the resources we make available) Environment / Resourcing : The school environment and resourcing is planned and organised to meet learner needs across education, health, therapy and care (EHTC) to promote opportunities for learning:

- Resource availability promotes access. Investment in bespoke learning equipment, technological equipment, positioning equipment to ensure postural management matches cognitive load and demand of tasks. The training budget has increased year on year supporting staff skills to support learning.
- SMT, Governors and Trustees have recognised that the physical environment is limited in its ability to be responsive and as a result the process of developing a complete new build was initiated. Planning permission in place until Feb 2025 with project currently on hold in 2023.

Staff – All learners are taught by staff who are responsive to individual needs. Staff are skilled and able to adjust teaching to maximise engagement for learners to access and progress. Their ability to do this is supported via:

- Gain OCN level 2 and/or level 3 qualification in Understanding Learners with PMLD. There is active encouragement to undertake continued professional development to upskill in strategies, interactions and supportive qualities for learner engagement and progression.
- Interact professionally with a collective view that pupils have integrated needs across education, health, therapy and care. (EHCP)
- Integrate via a multi-tiered approach eg MDTs support in classes and on houses, use their skill mix and competencies across teams. E: STP / daily allocation / observations

- Learn from each other via peer visits (internal & external) and challenge (celebrate) the quality of their own delivery. SMT observations are undertaken via drop in and formal to validate.
- Develop subject specialism via our MUSST principle Making Us Subject Specialist Teams. Teachers act as specialist leads with collaboration via representatives from EHTC. There is active contribution to evaluating and developing subjects, shared staff expertise, mechanism to address gaps in staff knowledge so that pupils are not disadvantaged.
- Use and recognise our adult engagement scale of 'supportive qualities' to maximise pupil support. This has been adapted for EYFS.
- Provide learning opportunities via specialisms and interventions Special Yoga, Sound of Intent music lead, Positive Behaviour support Lead, Senior mental Health Lead, assistive tech team, respiratory physios, moving and handling leads, orthotics and specialist clinics lead to ensure access to learning.
- All teachers, including ECT's are immediately responsible for a team of staff and are required to supervise and support their professional development within the classroom relevant to the class needs. (ECT successfully passed July 2023)
- Value pupil voice in whatever communication mode is being used. Staff recognise and react to subtle signs of communication that indicate preferences, motivator, interests, dislike. We take seriously what they are communicating to us.
- Learning *can* be defined as an alteration in long-term memory (if nothing has altered in long-term memory, nothing has been learned) however, our pupils need to be supported to connect new knowledge with existing through continuous opportunities, repetition and learning through consistent routines.
- Value and acknowledge most of our leaners are 'sensory beings' living amongst 'linguistic adults! We limit speech, accept 'less is more' and adopt relevant communication modes. We prioritise a Total Communication approach
- Deliver a sensory curriculum to support sensory needs.
- Acknowledge processing time is different for each learner in being able to make sense of and respond.
- Adopt flexible teaching approaches to meet biobehavioural states that influence alertness and readiness to learn.
- Learner's engagement is developed through their preferred style of learning as stated in personalised engagement profile
- Understand learners barriers and employ strategies to overcome these.
- An exceptional finely graded, developmental assessment is part of the overall ImPACTS approach devised by the school and all teachers use this highly effectively. Focus from a robust baseline on the individual relevant and purposeful knowledge, skills or concepts that are next sequential steps.
- MDT assessments and regular monitoring by staff, their teams, other professionals, and family informs a baseline and creation of 10 learning goals. Staff check pupils' understanding effectively and identify and adapt planning.
- Where remote or blended learning is in place, relevant mediums are utilised according to the needs of pupils to enable them to access lessons and learn.

IMPACT STRENGTHS (How we know, what we do, is making a difference)

Each learner is unique and therefore not comparable to a peer however, all pupils make progress against their personal best as a result of the education they receive. This is well-constructed, well-taught and based on targets and skills relevant to them at their stage of development. We achieve this by, and know this because: Progress for some is not linear but through context.

Achieved by:

• A robust MDT baseline assessment which identifies a profile of where a pupil is 'now' ie we can clearly identify their start point

- Ability to identify the next sequential target for a pupil (for each subject area) from the baseline / profile
- Well-constructed short-term planning focusses on the learner's targets / GAS goals ie their next sequential step.
- Our learners' responses are observed closely in sessions
- Relevant ASDAN accreditations
- Music progress is now identifiable through the development of point scores for the Sounds of Intent framework We know they make progress because:
- We know and can evidence the movement of pupils from pre intentional through to intentional, formal, concrete, grasping concepts. (ind data sheets)
- We capture daily observations. Recordings are available they are reflective, informative and include the impact of learning and influence planning
- We can evidence an Individuals progress data (point scores per subject area from start point). There are 3 data collection points in the year. (Data evidence)
- Recorded levels of engagement evidence participation and involvement in sessions (RAG sheets / Earwig) (APIES)
- Externally moderated accreditations have been agreed. (15 ASDAN accreditations Towards Challenge and Towards Independence)
- We have successfully supported nursery pupils to make sufficient progress to achieve school readiness move to mainstream, other local SLD providers and retained EHCPs at 18. (Pupils destinations evidence)
- We identify potential regression, the influences that have impacted learning (usually health) and respond to needs to address gaps in learning (learners received COVID catch up for subject specific intervention) (Focus to enrichment weeks planning)
- We have annual data analysis to evidence progress per subject area.
- Subject leaders are responsible and responsive to the data evidence for their particular subjects and ensuring (wherever possible) pupils are progressing through the curriculum. (SDP whole school data analysis) (INSET)

Next Steps

- Increase external peer visits (like provisions) to further enhance staff expertise in the integration of education, therapy, health and care
- Autumn 2023 Continued determination to make a difference embark on a re-evaluation of learning articulation to ensure a cohesive understanding of 'being a leader of learning' is uniformly shared across the school, therapy, and residential houses.

BEHAVIOUR & ATTITUDES	GRADE: OUTSTANDING
	E: Journey of the SEF (2016 – 2023) Behaviour &
	Attitudes

STRENGTHS:

We have high expectations for all children to have a committed & positive learning attitude

- All staff are fully aware of the mission & vision we hold as a school these are reflected within the statements of pupil charter and the organisation TCT promises
- Relationships between learners and staff is always respectful staff recognise their own supportive qualities which they hold to be who the learner needs them to be.
- We evidence the successful & essential relationship between learner and staff using the adult engagement scale

- We hear and respond to pupil voice Where possible the direct views, feelings and thoughts of the young person are captured, e.g., in the Happiness and wellbeing profile, but where it is difficult for the young person to express this for themselves, this will be advocated by someone who knows the young person extremely well.
- The school maintains a high regard for providing a respectful learning environment
- Leaders and staff create a safe, calm, orderly, positive and respectful environment in the school and this has a positive impact on the on the behaviour and attitudes of all learners. There is a positive and respectful school culture in which staff know and care about each learner.
- We respond to individual setbacks & pauses in learning derived from essential medical surgeries, we use the MDT approach to re-visit targets & goals.
- Nominated and shortlisted for NASS 'Breaking Barriers' Award 2022
- Accredited with Challenge Partner Area of Excellence, recognised cultural capital through extensive accessible art & offer being a strength of the curriculum. We have high expectations for behaviour and conduct.
- There are clear and effective behaviour and attendance policies with clearly defined escalations and resources applied consistently by all staff.
- We work to a 'positive behaviour Support' framework where behaviours are seen as communications
- Individual behaviours of pupils are well known, staff have strategies to plan for these to maintain a calm, orderly and learning environment.
- There have been 0 incidents relating to bullying, peer-on-peer abuse, or discrimination.

We have high expectations for Attendance & Timekeeping

- The school has ensured the Governors, Trustees & SLT fully understand their responsibility to monitor the attendance & timekeeping of pupils and the school
- Despite the medical needs of the children the school maintains a high expectation and strong focus on attendance and punctuality so that disruption is minimised.
- Pupils' punctuality in arriving at school and at lessons can at times be difficult if pupils have been unwell prior to coming into school are requiring medical intervention. The school monitors time keeping daily.
- The school has not excluded any pupil or implemented any fixed-term, or internal exclusions.

We have high expectations for all successes / outcomes / achievements – we validate our judgements & success

- The school meaningful celebrates success & achievement i.e., school council, newsletters, annual review report, certificates, staff briefing, EGC spotlights, annual pupil progress assembly, accreditations, sensory performances.
- Accredited with national ARTSMARK Platinum award, recognised to be offering a quality creative education that is part of our curriculum.
- Accredited with MUSIC MARK recognised to be offering a quality music education that is part of our curriculum.
- We use survey to gather the views of parents, staff and other external stakeholders (staff survey undertaken July 2023)

Actions Completed 2022/23	Evidence	Impact	Next steps 2023/24
Following COVID-19 to maintain focus on individuals' wellbeing	Previous INSET Sensory Engagement for Mental Wellbeing (Jo.Grace)	Staff have an increased awareness of learner wellbeing and the potential impact on readiness to	Mental Health Lead to devise and follow project plan 23.24
& mental health to ensure safety,	COVID operational guidance (Version 1-10)	learn.	 Key jobs of project plan: Collect data from mental health and wellbeing audit

recovery & continued learning	Timetables / Planning / purchased resource evidence changed & redesigned activities to address wellbeing & mental health Whole school data summary: - Summer 2023 80% of pupils made progress in COGNITION / 73% in ECT / 86% in CLL / 84% in PSEWHB / 73% Physical Data does not include figures relating to new joiners	Changed & redesigned activities ensured most learners continued to make expected progress	 Create Mental Health and Wellbeing action plan and action group Devise workshops for parents
	Mental Health wellbeing policy / strategy / audit / action plan / training / staff wellbeing risk assessment / wellness action plan template Researched / trained / implementation of integrated supervision model – training led by Penny Sturt	Created a shared understanding for resilient, positive mental health wellbeing for young people, staff and families (strategies are held within the action plan)	
To embed Positive Behaviour Support / zones of regulation (processes & monitoring)	PBS bitesize training for all school and therapy staff Behaviour of Concern Policy, 2020 PBS induction training for new starters INSET training – trauma based practice PBS observation template / Functional Assessment & Positive Behaviour support planning Established School Psychosocial Team (from start – end – monitoring & review process) E: minutes / PBS plans / articles & training PP/monthly tracker Attendance at clinical organisational psychosocial MDT meeting	All staff can access and make a re- ferral to the Positive Behaviour Sup- port Specialist. Barriers to learning (behavioural, social or sensory) are captured in a range of environments at different times of the day All children are supported through a PBS plan – universal or targeted. Early access to support & interven- tions via the school based psycho- social network, 2022	 Mental Health Lead to devise and follow project plan 23.24 Key jobs of project plan: Devise and input Zones of Regulation Plan Devise and deliver Zones of Regulation training for staff Input Zones of Regulation on ECR

Source opportunities for training (new staff member in post) Zones of Regulation / psychosocial / PBS / new to mental health lead £	Expanded representation at school psychosocial team with DSL attendance (once per month) JD for permanent post PBS & mental health lead X2 staff completed Zones of Regulation training and received certificate	Mental Health Lead able to create and deliver training for staff. CYP will be supported through individu- alised zones of regulation plans.	
To embed effective quality assurance measures against attendance & timekeeping	Organisational Attendance & Timekeeping working party 2021/22 / House manager (2022/23) agenda & minutes Attendance & Timekeeping Board Paper 2021 & project planner Attendance / Timekeeping data trackers Attendance Policy 2023 KCSIE INSET 2023 – PP on missing education & absent Attendance and timekeeping is a standing item on the weekly house manager meeting	Over time (following COVID-19) a continual rise in children meeting aspirational attendance target of 90+ % Over time a significant decrease of persistent low attendance (below 60%) 8 =2021 / 3 = 2022 / 1=2023 The interdependence of the organisation structure can be limiting to the schools' ability to be fully successful in meeting 90% + for all children & young people. Individual aspirational attendance	Monitor impact / address action through house manager / key worker / SMT / DSL safety huddle As required reinstate attendance working party
Collaboratively produce values that are child focused	Pupil Charter TCT Promises (poster / school canvas / postcards / referenced in policy/code of conduct etc.) School Mission & Vision / Curriculum statement	targets need to be considered. Child focused values are known to all staff TCT Promise known to all staff School mission & vision known to staff Our website amplifies our TCT promises & school vision reaching a broader audience.	Recognise & reinforce the shared language and common focus (derived from promises/vision) lead to excellence across Education / Health/Therapy and Care - ongoing through 2024

	Promises / values embedded in school policy/information / website		
To safely celebrate (onsite) pupil achievement with families & TCT stakeholders	Outdoor Art Festival Summer 2021 where all pupils received achievement certificates celebrating 'creative' / SOI certificates Summer 2022 Art festival with 'smoke and mirrors' theme celebrating the use of inclusive art skills – community event	Families / Governors / TCT commu- nity safely onsite in recognition & to celebrate creative learning A community brought together (families / children / TCT staff) for the December 2022 Christmas sen-	
	Summer 2023 Art Festival – regeneration Annual review certificates to celebrate yearly achievements for all pupils	sory performance / 2023 family class open sessions / EYFS gradua- tion / EYFS family & class 'bocketts farm'	
	December 22 - 31 onsite visitors (parents / carers / extended family / SLT / fundraising (m/team platform) to TCT primary school Christmas play 'The Christmasaurus' E: photographs / video / SLT monitoring 'golden moments'	DOJO platform enhanced speed & method of sharing pupil achieve- ment with families & stakeholders	
	Researched / pilot / launch/audit DOJO as shared school/home platform to celebrate & share achievement E: EGC spotlight DOJO presentation 88		

PERSONAL DEVELOPMENT

GRADE: OUTSTANDING

E: Journey of the SEF (2016 – 2023) Personal Development

- The curriculum provided by schools extends well beyond the academic. We expose and provide a wide opportunities and experiences to support personal development of all pupils and positively impact their overall quality of life, sense of control and agency, happiness, health and well being.
- A sense of enjoyment and fascination in learning about themselves, others and the world around them is encouraged through a sensory based curriculum and diverse, quality enrichment, lunchtime and after school programmes
- All pupils are supported to participate in and respond positively to artistic, musical, sporting and cultural opportunities
- Understanding and appreciation of the wide range of cultural influences that have shaped ethnicities and heritage across the school are planned and supports pupils understanding of life in modern Britain
- Quality of life and personal development is central to all decisions and offer whilst respecting individual strengths, needs, capacity and interests as they grow into adulthood.
- A holistic and integrated curriculum and collaborative approach supports learners holistically across education, health, therapy and care.
- Pupils understanding of fundamental British values of democracy, individual liberty, the rule of law and mutual respect and tolerance through experiences appropriate o their levels of cognition
- RSE offer / planning for PMLD commended and inclusive of all pupils
- We develop pupils' character traits building resilience, confidence and knowledge supports mental health and enables pupils to flourish
- Staff are well trained to look for and recognise potential risks from criminal and sexual exploitation, domestic abuse, female genital mutilation, forced marriage, substance misuse, gang activity, radicalisation and extremism and are aware of the support available to them
- Staff support pupils' understanding of how to keep physically healthy, eat healthily and maintain an active lifestyle planning ample opportunities for pupils to be active during the school day through monitoring inputs, outputs, movement breaks, frequent repositioning via curricular activities
- Spiritual, moral, social and cultural development is experienced through activities that support knowledge of, and respect for, different people's faiths, feelings and values
- Social development is encouraged by socialising with other pupils, including those from different religious, ethnic and socio-economic backgrounds in own classes and across the local community.
- All behaviours are viewed as a means of communication and positive behaviour (zones of regulation) support is implemented where necessary
- School nurse team successfully won the Burdett Prize evidence Burdett presentation and measured impact on 'health promoting curriculum' spend
- External provider (Jo.Grace) raised awareness on the essential need for 'Sensory Engagement for Mental Health and Well Being' x2
- Preparation for Adulthood supported through a devised sensory career program evidence Ofsted report 2023

Actions Completed	Evidence	Impact	Next steps 2023/2024
2022/2023			
Implemented the PERMA	Happiness Profile in place for all pupils	Enhancing quality of life is the guiding thread	
(Positive emotion, Engagement,		through the curriculum	Organisational approach to
Relationships, Meaning and	New template APIES (includes happiness & wellbeing)		use of happiness profile/bag

accomplishment) model of Quality of Life (Seligman 2016).	School council themes taken from happiness profile (PERMA model)		
	Embed happiness and wellbeing profiles with the accompanying bags (or equivalent) of resources £ + focus for PP spend		
Implement an appropriate SRE curriculum Exchange knowledge - Peer visit	SRE curriculum developed SRE policy Feb 23 PSWEHB leads undertook peer visit to Great Ormond Street School	Age-appropriate content to promote SRE. Com- mended by external reviewer (KCSIE external audit 2021) Peer visit confirmed best practice done at TCT.	Purchase of resources on the focused areas of diversity / black history £
Develop sensory stories to support key SRE topics / identify & order specific resource	Each teacher has written 1 sensory story (8 stories)	Age respectful / sensory delivery of SRE topic	Circulate resource through development of a happiness library
Develop personal care scripts	Care scripts located in care plan	Individual CYP need met	Organisational approach to care scripts
Further develop the Early Help framework alongside our positive behaviour support approach	Staff familiar with Early Help offer / referral form	Framework that enables us to identify, support and intervene in a timely manner where difficulties arise	
Enable pupils to recognise online and offline risks to their well-being	School online safety policy DDSL / IT facilitating bitesize Focus workshop at KCSIE 23 INSET	Pupils and staff are supported to recognise the dangers of inappropriate use of mobile technology and social media	360online audit
Develop the understanding trauma informed practice. Internally deliver Trauma informed practice training package (source from the	PBS support plans Behaviour policy PBS training INSET – MH delivery of Trauma informed practice training package	Understand child's start point / experiences that impact on child development (learn & live)	Bitesize focus - Framework to understand and meet the needs of children with genetic syndromes

research of Karen Treismen) (May 23 INSET)	INSET September 2023 workshop – Framework to understand and meet the needs of children with genetic syndromes (source from Surrey University)		
Actively support preparation for adulthood	Timetable for Sixth form linked to Preparing for Adulthood Agenda themes Accreditation pathways identified and all pupils form	Actively supporting readiness for the next phase of education, training or employment so that pupils are equipped to make the transition successfully	
Development of meaningful opportunities for pupils to encounter the world of work and increasing social enterprise projects	 year 9 will start ASDAN accreditation At year 9 review, Transition plans are part of the annual review template and included in the discussion with parents and LA. Autumn term 2022 sixth form theme – planting & selling. Profit made XX Autumn Term 2023 – candles / products for christmas illumination market. Sensory Careers planning / guidance / policy / website Transition Fair June 2023 	Meaningful and age respectful sensory opportunities to encounter the world (of work)	
Actively support & create a meaningful & diverse enrichment offer (9 weeks throughout year / lunchtimes / after school / assembly)	Enrichment display / DOJO post Planning / timetables / resource against allocated budget / Social media update Enrichment update for 2023 September INSET 2023 Daily allocation features Lunch clubs' timetable / events / educational visits.	Summer 2023 enrichment program delivered ex- citement and showed growth within the offer, fea- turing engaging activities like themed music groups, sensory experiences, sensory baking, yoga sessions, creative arts and crafts, outdoor trips, dynamic dance sessions, lively performances, and a heart- warming summer festival that brought joy to our young people while fostering staff teamwork.	Planning spring enrichment programs. £ Expansion of TCT lunchtime club offer.

	SIXTH FORM	GRADE: OUTSTA Journey of the SEF (2016 form	NDING – 2023) – Transition/sixth
 STRENGTHS: The school has high expectations for attainment and progress but continues to value and promote quality of life. The effective planning and monitoring systems continues into the sixth form provision which advocates visibility and participations in communities The curriculum is relevant to the individual needs of the pupils however recognises pupils age and is respectful of this in content, approach and delivery Preparation for Adulthood begins from year 9 with reviews focussed on CYP being healthy as possible / independent as possible / community / enterprise Each young person is supported to participate in social, leisure and career opportunities personalised around their own interests which are fulfilling to them. Experiences are provided through social enterprise activities which are relevant and meaningful to the individuals that the school caters for. CYP continue to develop skills relevant to their abilities – these can be personal, social and independence. CYP continue to attend enrichment activities Relevant and meaningful accreditations are used to qualify CYP work Families and CYP are supported to transition to adult placements that are appropriate and safe for each individual. 		ch and delivery hity / enterprise e fulfilling to them.	
Actions Completed 2022/23	Evidence Journey of the SEF (2016 – 2023) – Transition/sixth form	Impact	Next steps 2023/24
To secure community links for sixth form young people to further establish social enterprise projects	Led and developed 'Winter Market' 2021 & stalls in 2022 Established lunch offer for school (2021/2022) staff to pre-or- der meals for Thursdays Established book swop / mansion house stall (22/23) for whole TCT community to engage with sixth form enterprise Participation in art production via sensory art planning – all CYP engaged in personalised planned activities that promoted art accessibly.	Social enterprise activities have promoted re engage- ment of TCT site through identified activities. Sixth form CYP's known preferences feed into the choices and development of social enterprise activities promoting participation, meaningful engagement and income generation Activities have increased community participation and developed links (Morrisons community champion, TCT	Continue to develop social enterprise activities / community links £

	Shortlisted for NASS breaking barriers award 2022 for accessible art sold internally in school and on external (Proveca) platform Area of Excellence (accessible art within enterprise) recognised by Challenge Partners 2022 Exchange of knowledge with peer visit – St. Piers college x2 Host open peer visit morning (March 23) 7 provisions present.	shops, company sponsor 'Proveca' to promote & ex- hibit student art work) All opportunities provide active learning opportunities and allow contribution to planning, participation and proceedings which support ASDAN accreditations. Enhance expertise / implement further project follow- ing peer visit to like provisions. Achieve knowledge ex- change between like provisions	
To extend the range of meaningful career activity / opportunity Respond to the statutory guidance 'Careers guidance and access for education and training providers' Jan 2023	Long Term Plan (3 year cycle) Personalised / Group approach to the teaching of careers E: STP / timetable / student work (formal learner) / visitors / educa- tional internal & external visits / joint projects with TCT fund- raising i.e., Christmas cards career opportunity explained within 2023 Curriculum guidance.	Choices are informed primarily by the young person, with knowledge and support from those who know the young person best. Young people are supported to experience new or dif- ferent activities, people, communities and events.	Plan & deliver a career's fair (Spring 2024) To submit as an area of excellence – Challenge Partners 28.2.24 - 01.03.24
To provide resources and training to support families & young people (from year 9) in preparing for a successful transition into adulthood	Reviewed the Year 9 + Transition leaflets and 'Transitioning into adult life' booklet 2023 Termly transition meetings for families June 2023 Run 'Enabling Adulthood' Transition Fair – 10+ externally provisions showcased / External Guest Speaker from Surrey Paul Baker/past parent shared experience Workshops – MCA, Power of Attorney etc	Transition materials externally validated by 'Preparing for Adulthood' - Surrey 'Family Voice' recognised as a best practise piece of work. Families are well supported during the transition process via impartial, supportive information Meetings/ Fair provide opportunities for families to meet, provide peer support in the process and for TCT to provide families/professionals (Year 9 +) with information and resource	Upgrade of school website to include information material i.e., Preparing for Adulthood – A guide for young people in Surrey with additional needs or disabilities.

Support appropriate	Individual transition plans supported by education, health,	All parties involved are responsible for the success of	
onward placement	therapy and care are implemented.	the transition plan.	
and destinations			
	Transitions are discussed weekly at 'admissions and discharges'		
	meetings, transition meetings are held monthly, preparation for		
	adulthood meetings scheduled, individual transition planning is		
	facilitated (internal to new external providers) -		
Develop a 'Bridging	It is not always possible for a young person to leave the chil-	2 YP have been supported on this pathway via a pilot.	
the Gap offer' for CYP	dren's home when their EHCP has been ceased. Due to vulnera-	A focused plan and offer is in place and supports YP	
whose EHCPs are	bility it is often in their best interests to remain at TCT. How-	and their families, meets The Care Standards Act 2000.	Individual approach to the
ceased but do not	ever, onward placement options are limited in number and YP		Bridging the Gap pathway
have secure onward	and their families have to wait for the moving-on placement.		
placement	Placements can fall through or high / changing needs can not be		
	met meaning the placing authority is seeking alternative ar-		
	rangements. Where there is agreement under one of the above		
	we developed a 'Bridging the Gap Offer'		

EYFS	GRADE: OUTSTANDING
	E: Journey of the SEF (2016 – 2023) – Early Years

- Strong leadership with stable, knowledgeable and skilled staff (example Early Years OFSTED Inspection course / Makaton Level 1 & 2)
- The EYFS curriculum is taught in a logical progression, systematically and meeting individual SEND needs the school uses Differentiated Early Years Outcomes -'DEYO' & IMPACTS
- Staff are attentive to child's education, health, therapy and care needs every moment is a learning opportunity routines for learning
- Successful EYFS transitions 1 CYP to mainstream school and to 6 CYP to Local LA maintained Special School & 3 CYP to our school
- Staff develop children's love of reading, story is used as a basis for many sessions Medium Term Planning
- Learning is age-respectful, delivered through play, exploring & active learning. MTP/STP

• The daily timetable & responsive environments provide opportunities for planned & child initiated learning. We recognise that our children do thrive on clear structure & routines.

• Child interests inform our planning MTP/STP

Actions Completed	Evidence	Impact	Next steps 2023/24
2022/23	E: Journey of the SEF (2016 – 2023) – Early Years		
To continue bespoke EYFS	June 2021 1 STA secured NNEB qualification	Upskill in child development (including professional	Continued training plan against pupil
educational training to	September 2021 1 STA /NNEB began process to EY	qualification)	need £
upskill all Leaders of	foundation qualification	Upskill in staff skill to use correct mathematical terms	
Learning	2 staff Makaton levels 1&2	/ rise in numeracy achievement – individual TP	NNEB to progress to Early Years
		Staff fluent in delivery of MAKATON	Career Teaching £
	Certificate	Through peer visit enhance expertise in the	
	Completed Mathematics for Early Years by North	integrated delivery of EYFS.	Continue peer visit (attend &
	Hants Hub		host)
	Undertook peer visit to Rosewood Free School		
Embed the researched /	Working in collaboration with CLL / SLT members –	Increased number of CYP potential to access bespoke	Read/Write/ Inc development to
piloted bespoke SEND		SEND phonics programme	develop sufficient expertise in the
phonics programme to	register / learning walk / timetable		teaching of phonics and reading for
provide sufficient challenge		Pilot (2021) EYFS meaningful participation in whole	SEND £
for learners beyond stage 1		school initiative	
of phonics			
To work in partnership with	4 pupils supported with early interventions,	Successful transition to mainstream primary x1 &	To support the transition for onward
the parent & local	received EHCP.	special free school x1	placement (named in section I of
authority using the		April 2023 – further 2 CYP obtained EHCP	EHCP)
graduated approach to	PPP to Educational Governance Committee &		
obtain EHCPs & secure	Trustee Board		
appropriate school placements			
To re-establish EYFS parent	Following closure through COVID-19 organisation	March 22 = 5 / December 22 = 7 / March 23 = 7	To extend EYFS offer to provide
/ toddler community offer		families have accessed weekly TADDIES offer	opportunities for more learners.
– TADDIES	(25/02/22 risk assessment)		
		Increased capacity for Taddies (relocated to school)	
		increased reach & support to families	Host peer visits (portage / like
	•	5 families attended the Christmas 2022 EYFS primary	feeders) to showcase & increase
		sensory play / 9 families attended EYFS/primary open	TADDIES offer.

To maintain strong family connections	Submit EYFS achievements to DOJO platform Family Friendly Medium Term Plan Hosted EYFS 'graduation' celebration – 5 families December 2022 - hosted EYFS / primary sensory play – 31 in audience	Effective partnership working between the family/home and school	Further embed
EYFS validation of effective 'outstanding' practice	Whole school parent survey Observation / learning walk / learning outcomes	Maximised meaningful, honest and realistic learning opportunities that allow all children to experience the awe & wonder of the world they live	External peer visit Parent survey School Improvement Partner £
Digitalise EYFS tracker	Transfer of Earwig data to Differentiated Early Years Outcome DEYO individual paper base document Digitilised data book for each EYFS child	Early years practitioners able to identify the smaller learning and development steps Internally built digitalised DEYO platform / individual workbook	Input to digital platform.

STRENGTHS ACTIONS 2022 /23 – EVIDENCE & IMPACT NEXT STEPS FOR SCHOOL DEVELOPMENT – 2023/24 (BY CURRICULUM SUBJECT – updated April 2023)

COMMUNICATION, LANGUAGE, LITERACY

- Subject specialist leadership is strong and continually improving
- Individual pupils' communication modes are respected and recognised by staff.
- Staff are skilled to support pupils in their preferred communication modes in learning. A Total Communication Approach is prioritised
- It is important that our children feel heard and understood. We observe and know our pupils well so that we can take seriously what they are communicating to us.
- Communication is prioritised across subjects
- We do not limit our understanding of 'reading' to the written word. Our children 'read' through objects, pictures, assistive technology equipment, audio etc
- The school is sharing 'best practise / outcomes' via research, publication, representation at conferences developing a systems leadership approach, and building a reputation towards national Centre of Excellence.

Actions Completed	Evidence	Impact	Next steps 2023/24
2022/23			
Audit communication modes	CLL Audit	Our staff know each child's preferred communication	peer visit
	CLL lead knowledge exchange peer visit to like	mode	
	provision Linden Lodge.		Articulation of communication
	Curriculum guidance 2023		modes/learning for wider
	TaSSels – school website		audience
			(website/training/organisational
			staff)
Further embed Makaton	Staff are trained in Makaton, TASSELs, TALK,	The correct communication modes are known and	Finalise the CLL training package
signing	CORE and have access to relevant resourcing	applied.	to include further CLL
Further embed Intensive	(PODD, Boardmaker, Widget)		interventions (positive eye
Interaction	INSET 2022 – 12 identified staff (teacher	Pupil voice is heard, understood and active within	objects of reference) - align to
Further embed TASSELS (on	therapy) further trained - Intensive Interaction	communication processes.	universal, targeted and
body signing)			specialised levels. £

Develop Project CORE Develop a Communication Bill of Rights (TALK) Expand Boardmaker to Widget	Makaton symbols used in the branding of Promises / other communication friendly documents Project Core Communication Clinical Excellence Network Communication Bill of Rights Curriculum guidance 2023	Individual evidence-based communication books issued to each student, for adult to model use of within school, with language to be further personalised. The well-established & successful approach of intensive interaction allows for adult & child to make meaningful connections & communications.	Monitor impact of training Training on use of partner assisted auditory scanning and communication books in Spring 2024
			Personalised communication books to be adapted with feedback from teaching staff by end of July 2024
Research and develop bespoke SEND phonics programme	Baseline / profile evidenced learners requiring teaching of phonics (beyond sensory & stage 1) INSET 2022 – all staff attended internally led bespoke SEND literacy training Whole school literacy pilot (autumn term 2022)	 The school recognises all children 'read' using different modes (sensory, objects, pictures, assistive tech, words) We have research and identified the provision to develop SEND expertise in phonics The impact of using literacy intervention was evidenced via pilot Formal + learners maximised learning from the bespoke intervention literacy. Intentional CYP gained greater benefits from the social experience of mixing (following COVID isolation) 	Read/Write/ Inc development to develop sufficient expertise in the teaching of phonics and reading for SEND (formal/concrete learners) £ Further develop a sensory story/literacy resource library £
Research and publish at least 1 paper	Maz Hanlon & Amy Wright presenting at international 'Communication Matters Conference'. 'TCT - Communication Best Practice'& TCT represent TASSELs at British Association of Childhood Disabilities Conference abstract submission BACD (Sheffield, March 2020)	The impact of using TASSELS was evidenced via project	CLL presentation at Parent Virtual Platform / March EGC Attendance and Communication Matters conference 2023

COGNITION

- Subject specialist leadership is strong
- All pupils IMPACTs baseline / assessments are available on their Data workbook platform.
- The engagement profiling identifies clearly pupils preferred mode for learning.
- Learner's preferred styles are applied across all learning opportunities / subjects
- National accreditations have enriched curricular offer (Platinum Artsmark has resulted in an increased arts offer / UNICEF has resulted with appropriate pupil charter / ECO with increased outdoor/gardening offer)

Evidence	Impact	Next steps 2023/24
Analysed performance of earwig platform. Identified complications and researched alternative platform – CYP data workbooks	Streamlined an effective process and reduced teacher workload	Monitor data to report & inform EHCp
Feb 2022 = 5,500 EARWIG dashboard Retrieved data from EARWIG to CYP data workbooks	Increased number of assessments CYP PP) month by month evidences individuals journey of learning.	Develop peer to peer support 'Progress Champions'
100% profiles completed Evidence in section 10 of care plans	Staff are able to personalise and adjust teaching according to preferred styles. STP	
INSET delivery - 'learning how to learn' MSI delivery - 'Learning how to learn' Staff evaluation and feedback forms evidence impact of training.	Staff recognition that they can influence how engaged a learner is and what skills/ approaches they can use to improve this.	Monitor impact with Internal peer visit Extend training package to all staff working with children across 24 waking day Attendance at national conference £
Awarded and certified silver status Silver / ECO powerpoints	Strengthened cultural capital by ECO events / activity i.e., outdoor learning	Work towards a meaningful 'green status' application £
Sourced company sponsor 'Proveca' to promote & exhibit student art work TCT creative team producing video to showcase student work - 31 picture & 7 vases Established enterprise 'Curious Creations' Annual arts festival 2021 & 2022	Strengthened cultural capital by ART events / activity i.e., sensory spinning art Increased sensory arts offer across the school with	Generate income through sell of art goods and promotion of TCT best
	Analysed performance of earwig platform. Identified complications and researched alternative platform – CYP data workbooks Feb 2022 = 5,500 EARWIG dashboard Retrieved data from EARWIG to CYP data workbooks 100% profiles completed Evidence in section 10 of care plans INSET delivery - 'learning how to learn' MSI delivery - 'Learning how to learn' Staff evaluation and feedback forms evidence impact of training. Awarded and certified silver status <u>Silver / ECO powerpoints</u> Sourced company sponsor 'Proveca' to promote & exhibit student art work TCT creative team producing video to showcase student work - 31 picture & 7 vases Established enterprise 'Curious Creations'	Analysed performance of earwig platform. Identified complications and researched alternative platform – CYP data workbooksStreamlined an effective process and reduced teacher workloadFeb 2022 = 5,500 EARWIG dashboard Retrieved data from EARWIG to CYP data workbooksIncreased number of assessments CYP PP) month by month evidences individuals journey of learning.100% profiles completed Evidence in section 10 of care plansStaff are able to personalise and adjust teaching according to preferred styles. STPINSET delivery - 'learning how to learn' MSI delivery - 'Learning how to learn'Staff recognition that they can influence how engaged a learner is and what skills/ approaches they can use to improve this.Awarded and certified silver status Sluer / ECO powerpointsStrengthened cultural capital by ECO events / activity i.e., outdoor learning artAwarded and certified silver status sluert / ECO powerpointsStrengthened cultural capital by ART events / activity i.e., sensory spinning artIncreased acultural capital by ART events / activity i.e., sensory spinning artStrengthened cultural capital by ART events / activity i.e., sensory spinning art

		Strengthened cultural capital with visiting artist (Sarah Ezekiel) that reflect the pupil's identity.	
	Artsmark Statement of commitment & statement of impact December 2022		
To receive UNICEF	Pupil Charter produced in collaboration with staff and children Children's BILL of RIGHTS	UNICEF bronze award	Gain UNICEF Silver Award To embed Pupil Charter across the organisation £

ENVIRONMENTAL CONTROL TECHNOLOGY

- Learners have daily access to variety of owned & individualised assistive technology platforms (communication aids / eyegaze / driving platform / switch) for the purpose of participating in education, leisure & play
- Subject Leadership inclusion of Assistive Technology practitioners & organisation IT department
- Safe remote delivery of learning enhanced with purchase of individual device
- Pupil Premium has supported ECT outcomes for XX learners

Actions Completed 2022/23	Evidence	Impact	Next steps 2023/24
To upgrade powered mobility to SMART platform	Purchased SMART technology drive decks Free loan of BUGZI from company MERU x2 Increased number (10) young people have GAS GOAL to measure the use of switches for leisure, cognition or wellbeing with direct mention of use of SMART platform.	19 children using SMART platform to activate their own functional movement- identified on timetable tracked within data workbooks / shared with parent via DOJO	Case study – then & now (SMART platform making a difference to pupils learning) Place website / loop / facebook Annual GAS GOAL AUDIT
Audit pupil ECT needs – individual &class Increase training in use of ECT resources / platforms	 ECT audit undertaken and analysed - 24 preferred specialised & appropriate devices able to meet need & raise motivation AAC weekly Tuesday Tip (training) on use/ new ECT resources available to all staff November 22 / March 23 hosted open day accessible art with digital artist guest speaker Sarah Ezekiel 	Greater physical access and raised opportunities to cognition & age respectful ECT Inspire others to create fun, imaginative sessions that promote autonomy and independence ensuring art is accessible for all. All staff knowledgeable & confident in the mandatory	Purchase of identified essential resource £ Monitor, report and inform planning of impact from resourcing and training Continue support & training for ERS – day pupils to be
	Established ERS school core team to support training on ERS platform April 2023 All 3 residential houses on the ERS (18 CYP) Established an effective ECT resource library (pulled resources) As part of Challenge Partner area of excellence hosted open accessible art / digital art forums/sessions Lifelites	Available and working AT pulled resources	launched on 12 th June 2023
Purchase appropriate interactive screens / devices	8 (large model) plasma interactive screens purchased (£44.000)	Increased opportunity for ECT progress with learning targets and GAS goals	Purchase and trial Mobile Magic Mirrors or Magic room £ (currently paused)

	Planned use of plasma screen identified within short term planning Sourced ERS devices		Reinstate contact with Meru to switch adapt toys
To expand online safety	September 2021 KCSIE INSET –Presentation TCT Children's safety Online Online safety bitesizes December 2022 school online safety policy	Our staff know the importance and means to keep children & staff safe online	With IT department create effective processes for school & assistive technology IT accessibility
Research and publish at least 1 paper	School Assistive Technology Team 'Benefits, impact and outcomes of 'gaming' at the Brain Injury Conference	Raise TCT School profile towards NCE	Link placed on website

	PH	YSICAL	
The school has approPhysical access is pri	dership is strong including teaching & therapy representatopriate and responsive physical environments for all childre oritised across subjects – our children need to be positione s are prioritised as impact educational outcome & wellbein	en to meet their individual needs, within school & waking da ed comfortably to ensure learning happens	ау
Actions Completed 2022/23	Evidence E: Journey of the SEF (2016 – 2023) – Physical	Impact	Next steps 2023/24
Increase range of physical wellbeing activities	Developed the range of physical wellbeing activities through safe partnership work – Panathlon challenge / special yoga/ parallels / sensory 360. Enrichment program themed for physical wellbeing	All learners are taught by staff who are responsive to individual needs. Staff safely responded to changes in the health status of pupils following Lockdown.	To further expand and integrate schools physical offer to CFS Audit of happiness profiles against physical offer
To increase the range of physical interventions	Rebound reinstated -18 children accessing	Rebound provides opportunity for gross motor development and muscle strengthening, regulating muscle tone (can help to increase or decrease dependent on child's presentation), communication opportunity (requesting 'more' or indicating preferences), positive impact on respiratory, urinary and digestive function, sensory feedback, leisure opportunity, freedom of movement away from equipment and hands-on support	Analyse physical data at Spring 2 Data Point – focus on fine motor skill Internal / external peer visit Purchase required resource
	Reinstated 'Great Waves' - swim sessions for 20 / Physio led swims for 16	Swimming supports all children with opportunity for gross motor development and muscle strengthening, experiencing movements not often accessed on land (e.g. trunk rotation), improved tolerance to passive muscle stretches, regulating muscle tone, communication	to meet range of physical need £ Upskill internal staff with swim competency (cost saving)

Develop physical curriculum beyond IMPACTS	20 children participated in the successful pilot of the INNOWALK pro – (a robotic trainer offering children with complex movement disabilities the opportunity to stand, move and exercise small and large size mode) Purchased Innowalk Pro (x2) following trial based evidence Established Innowalk After School Club Observation / timetable / AR report / planning /GAS Physical Lead researched & sourced MOVE framework E: project planner 2022 / peer visit to Rosewood School INSET 2022 on the benefits / use / assessment of MOVE Identified 2 groups to undertake MOVE	opportunity (requesting 'more' or indicating preferences), sensory feedback, freedom of movement away from equipment Innowalk trial evidenced dynamic weight-bearing, positive impact on respiratory, urinary and digestive function, beneficial for circulation, opportunities to work on head control, trunk and lower limb strengthening, muscle stretch and places the CYP at eye level with staff Planned & maximised positional changes across day Opportunity identified for extending the physical curriculum MOVE INSET evidenced extended routine & intervention activity based physical opportunities for learners to gain further independent movement – impact being on the skills of sitting, standing, walking, and transitioning between.	To lead the physical MOVE framework for 2 identified groups. £ Group 1 start date Jan 23 / Group 2 Move framework tailored to meet needs. Identify staff MOVE
			champions
To evidence best practice through research, publication & conference	Mel Burroughs and Ciara Knox presented at European Association Childhood Disabilities EACD 'Framework for meaningful participation in inclusive sport for children and young people with neurodisability. May 2021 MOVE conference attendance 2022		

	MUSIC			
STRENGTHS:				
 Strong lead Designated assistive te Recognitio Strong evid making sho During CO' certificates Nominated 2021/22 a 	Y invested Pupil Premium spend to establish a strong music off dership team – 2 trained in PGCert Music and Children with Sp d music hub and resource established – environment enables ech. In of music as a main motivator to learning / Published article of dence of 'cultural capital' with all children having access to a b port term planning VID-19 provided safe, creative music offer to continue to addre is (summer 2020 & summer 2021) d by Surrey Music Hub TCT school recognised to be offering a c and 2022/23 iculum outlined within update of curriculum guidance 2023	becial Need: Sounds of Intent / 1 school music therapy / learners to access and make music using a range of tra <i>The Importance of Music Education at The Children's T</i> road and rich music curriculum personalised to meet n ess children's emotional wellbeing – recognised pupil r	ditional & virtual instruments via <i>Trust School</i> ' PMLD LINK eed, interest & musical talent music nusical achievement with SOI	
Actions Completed 2022/23	Evidence E: Journey of the SEF (2016 – 2023) – Music	Impact	Next steps 2023/24	
Increase music reach & offer – internally including CFS	Established a mini music hub. Timetables Developed music cards Extended music offers to rehab - 3 students video case study evidence highlights impact. Increasing number of rehab (2021/22 = 4 2022/23 autumn term = 6 Spring term 23 = 8 summer = 13) E. timetables	Increased access to specialist music across the school. Staff access to music cards to use across routines for learning / education and care Growing trend of rehab offer	Autumn 2023 Generate apple playlists per class £ Develop evidence of cultural capital staff skill and use of music (including apple playlist) that support learning sessions.	

	Staff Ukelele playing initiative and lessons for staff by Sophie Dawson MT Half termly music update on Schoolzine – ceased schoolzine Music updates through DOJO (school story) X (formally known as Twitter / Facebook/website blog) Annual SOI music updates at annual review School council agreed use of music for leisure & happiness profile	We recognise music strengthens happiness, learning and memory allowing for changes in individual choices & preference of musical genre	Seek REHAB parent voice on their views of the quality / next steps in music offer/ source equipment £
	Sing and Sign after school club (TCT site wide staff attend alongside CYP) Request (by email) for music cards for the brain – Spring 23 TCT received 3 requests		Music cards to be placed within 'shop' of updated school website.
Continue to increase music reach & offer externally sharing best practise	Presented at Richard Hirstwood sensory festival – provided workshop - 'The Making of Heroes' Led music at 'No Limits Parallels festival 2021' Article - 'The making of very special band: CedarSuperSound' Attendance at Surrey music Hub / conference 2023 'Update from Ofsted' delivered by National Lead for 'Music Mark' Philips HMI Participants at the Berklee Music Education & Special Needs Study Project 2022	Recognition of and sharing of best practise for external colleagues to adapt and use in their own provisions. Recognition of best, inclusive practise resulted in request to lead music workshops at Windsor Parallels Raised profile of music development at TCT CPD highlighted the importance of video and sound recordings to evidence the implementation and impact – supported and validated our assessment procedures to capture evidence	Continue to lead music workshop £ CPD for staff to be identified and implemented £ (includes external request – generate income) Attend and contribute to Surrey Music Hub Conference (Surrey University) £

	Recognised by Challenge Partners as area of excellence 2022/ Host of music accessible art opening day March 2023 and July 23 (Regeneration festival) Following peer exchange request for FA & SH to deliver CPD with St. Piers staff.		
Align Sounds of Intent to point- score system	 SOI Matrix created with point score All SOI point scores matched to level descriptors (pre intentional, intentional, formal etc All SOI data transferred from Earwig platform to internal created model. Annual data analysed (July 2023) 	System to monitor and evidence progress from start points, to identify targets and supports monitoring. – Provides a holistic view of CYP progress against subjects	Analyse & monitor